

Application

Greenville County Human Relations Commission (GCHRC)

Process: 2017 Financial Empowerment Center Planning Grant

 Public Profile

 Application Packet

 Question List

Applicant:

Dr. Yvonne Duckett

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Greenville, SC 29601 USA

Organization:

Greenville County Human Relations Commission

57-6000356

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Contact Email History



 If your organization information does not appear correct, please contact the funder. Thank you.

 Fields with an asterisk (*) are required.

▼ Summary & Important Dates

Summary

The Cities for Financial Empowerment Fund (CFE Fund), with generous support from Bloomberg Philanthropies, is opening up a 2017 Planning grant cohort of up to 12 local governments looking to plan how to bring the Financial Empowerment Center (FEC) model of free, professional, one-on-one financial counseling/coaching to their residents. Selected local government partners will receive up to \$20,000 and significant technical assistance for 6-12 months to design and prepare for the launch of a FEC. The CFE Fund will invite successful planning cohort grantees to apply for an implementation matching grant at the conclusion of this planning grant period.

Important Dates

- Application release date: Monday, August 7th
- Informational webinar: Monday, August 14th, 2pm EST
 - Watch a recording of the webinar or review the slides
 - Read FAQs and their answers
 - Learn more and sign up for a series of webinars on the new Financial Empowerment Center evaluation
- Proposal submission due date: Thursday, September 14th
- Notification of selection: Early October

▼ Request for Proposal Details

Background

The Cities for Financial Empowerment Fund's (CFE Fund's) mission is to leverage municipal engagement to improve the financial stability of low and moderate-income households by embedding financial empowerment strategies into local government infrastructure. The CFE Fund works with mayoral administrations and those interested in supporting them to implement innovative programs and policies -- and measures its success accordingly.

In recent years, cities have begun to embrace financial capability and asset-building strategies in response to the overwhelming effects of financial instability in the lives of city residents and on the economic resilience of communities. Increasingly, cities across the country are turning to one-on-one financial counseling as an effective and key public service strategy to support financially vulnerable residents. The CFE Fund's Financial Empowerment Center (FEC) model has operated for nine years in six cities, working with more than 70,000 clients, helping them reduce debt by more than \$83 million and increasing savings by \$9 million. See *An Evaluation of Financial Empowerment Centers: Building People's Financial Stability As a Public Service*, the CFE Fund's new evaluation report, and review the FEC Model Overview for more information.

National Replication

The CFE Fund's goal is for free, one-on-one professional financial counseling to become a standard public service. With proven results from the first such citywide approach in New York City, and successful replication and public funding from the first replication cohort of five city partners, this movement now turns toward nationwide replication.

The CFE Fund will provide grants, technical assistance, and match funding, while also leading a vibrant learning community to share results and best practices. In addition, the CFE Fund will establish an Affiliates Network of non-FEC free public financial counseling partners. The FEC

replication strategy is comprised of three distinct phases: (1) Planning, (2) Implementation, and (3) Expert Designation.

Please note this application is only for the 2017 Planning cohort. For this *Planning Phase*, localities (city or county governments) will work toward launching a public financial counseling program using the FEC model. The CFE Fund will support these selected localities through a planning grant of up to \$20,000, along with technical assistance to coordinate the key building blocks to launch a FEC successfully. These include identifying funders, creating counseling partnerships, assessing training opportunities, and identifying dedicated champions within the government. Planning Cohort grantees who are successful at aligning strategic partners, including raising match funding, will be invited to apply for the implementation matching grant.

Planning grantees that have secured match funding and have met key requirements will be eligible to receive a two-year implementation matching grant from the CFE Fund to launch their FEC initiative.

Successful Planning Phase grantees must designate one or two staff members to serve as project leads and engage in the following planning activities:

Program Design

- Participate in trainings and national learning community activities facilitated by the CFE Fund (both in-person and via webinar);
- Determine a home base for the FEC within local government;
- Identify the key service delivery stakeholders (training, counseling provider(s) and integration partners);
- Determine the size and scope of the FEC, including the staffing plan and potential FEC locations; and
- Identify acceptable counselor training options for CFE Fund approval.

Partnership Development

- Coordinate key stakeholders to generate buy-in and inform implementation strategies;
- Identify and secure nonprofit organization partners to deliver the financial counseling (proposals where city staff members serve as financial counselors are acceptable, as long as they follow the FEC model requirements); and
- Identify and secure commitments from potential partners for counseling referrals, for co-location opportunities, and for programmatic integration.

Fundraising

- Secure match funding to access the CFE Fund's implementation grant to launch the Financial Empowerment Center; and
- Apply for the CFE Fund's implementation grant. This application will require a final strategic implementation plan that includes identification of program design components, launch and sustainability funding opportunities, pre-selection of partners, counselor training plan, and key integration opportunities.

CFE Fund Technical Assistance

During the course of the engagement, the CFE Fund team will work with each grantee to develop and implement their Financial Empowerment Center launch plan.

The CFE Fund will:

- Facilitate a series of initial training sessions to set the context for the work, provide in-depth overviews of the model, and share best practices;
- Lead regular calls and be available via email to support strategic planning and program development;
- Make at least one site visit to meet partners, facilitate stakeholder discussions, and provide targeted assistance;
- Host learning community activities, including an annual all-partner, in-person event;
- Provide assistance with fundraising activities, including participating in fundraising meetings by phone (or in person during site visits), and review fundraising strategies; and
- Provide access to a range of technical assistance resources, including fundraising templates, training curricula, operations manuals, and other resources.

Eligibility & Grant Time Frame

Local governments (cities or counties) with more than 75,000 residents are eligible to apply and must demonstrate commitment from the Mayor, County Leader, or City Manager (if applicable) and/or other key senior leadership to launch a Financial Empowerment Center. Please note that successful participation in the planning cohort is an eligibility requirement for implementation grants. The CFE Fund anticipates the planning phase to run from six to twelve months, depending upon each grantee's capabilities to complete planning grant benchmarks.

Submitting Applications

Applications must be made through our online grant portal. Please direct any questions to Tamara Lindsay, Principal (tlindsay@cfefund.org).

▼ General Applicant Information

Applicant Organization/Office *

Greenville County Human Relations Commission (GCHRC)

Form of Local Government*

City government

County government

Please provide the primary contact information for this planning grant, if different than the user submitting this application:

Name:

Title:

Email:

Phone:

Fiscal Sponsor*

If chosen to receive this grant, will your organization use a fiscal sponsor to receive funds?

- Yes
 No

If yes, please provide the name, organization type, contact information, and the EIN/Tax ID for your fiscal sponsor.

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▼ Statement of Interest

Explain your locality's interest in launching a Financial Empowerment Center (FEC) initiative.

Question 1*

How is the Financial Empowerment Center, and financial counseling specifically, relevant to the city or county's priorities and efforts to assist low-income residents?

The addition of a Financial Empowerment Center in Greenville County would strengthen local services to low-income residents by providing a proven model that helps residents increase their savings and decrease their debt. Our existing partnerships and infrastructure combined with the evidence-based FEC model will allow us to serve more low-income residents annually.

Both the City of Greenville and Greenville County receive funding from the U.S. Department of Housing and Urban Development (HUD) to support low-to-moderate income residents by improving their access to affordable housing, improving their communities and environments, and improving economic opportunities. The City and County each develop five-year comprehensive plans to guide the selection of programs and initiatives that will serve low-to-moderate income residents. GCHRC has played an important role in this work by providing fair housing education, financial education, comprehensive housing counseling services, and emergency assistance. GCHRC's financial education and housing counseling programs aim to

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Question 2*

What are some of the key financial stability issues residents with low incomes face in your community?

The key financial stability issues that residents with low incomes face in Greenville County are lack of financial education, slow income growth, high housing cost burden, and insufficient wages. From 2000 to 2011, the median income in Greenville County has not kept up with the rate of inflation. Further, approximately 40% of all households in the county fall within the low to moderate income classification as defined by HUD. There are an estimated 56,880 households with incomes below 80% of the area median income (AMI) while the cost of living continues to increase.

Another major issue is excessive housing cost burden. Many low-income residents pay more than 30% of their income on housing costs, an amount that is considered unsustainable by HUD. This problem is particularly difficult for those earning less than 30% AMI, and there is a disproportionate number of African Americans affected within that income level. The City of Greenville's most recent estimate is that 2,600 renters and 700 homeowners in the City earning below 80% AMI spend more than 50% of their income on housing, and an additional 2,600 renters and 900 homeowners in the City earning below 80% AMI spend more than 30%

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✓ Organizational Capacity

Question 3*

Name of the Mayor or County Executive:

Joseph Kernell, County Administrator

Question 4

If the applicant is a city, please select the system of municipal government:

Question 5

How many years does the Mayor or elected County Executive have left in his/her term?

County Council Chairman Mr. Kirven was reelected to County Council in November 2016 for a fou

Question 6

Does the Mayor or elected County Executive have term limits?

- Yes
 No

Question 7

For applicants with appointed City Managers or County Executives, please include their name, an overview of the office and its relationship with the highest elected government official (i.e. Mayor).

The County Council, on the basis of qualifications, education and experience, appointed Joseph Kernell to serve as Greenville County Administrator in January of 2004. As County Administrator, Mr. Kernell is responsible for the day-to-day operation of Greenville County government that employs more than 1,800 people. He is accountable for carrying out the policies, directives, and legislative actions of County Council, and is responsible for an annual budget that exceeds \$195 million. He directs and coordinates operational and administrative activities, and creates and improves relationships with individuals and organizations in the public and private sectors.

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Question 8

If there is an anticipated Mayoral or County Executive transition during the course of the grant engagement, describe reliable approaches for continuing these efforts with a new administration.

There is no anticipated transition during the course of the grant engagement.

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Question 9

If the county is proposing to launch the FEC initiative in multiple cities, please list the cities.

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Question 10

If the applicant is not the Office of the Mayor, City Manager, or County Executive, please describe the primary and relevant functions of this agency or office and its relationship to local government leadership.

Greenville County Human Relations Commission (GCHRC) is an agency within Greenville County government that reports directly to a 12-member Board of Commissioners, who are appointed to staggered 3-year terms by Greenville County Council. County Council maintains a limited oversight of the commission. For example, GCHRC's executive director, Yvonne Duckett, was recommended for hire by the commissioners, however county council had to confirm her hire.

The Greenville County Human Relations Commission was created in 1972 to "promote the quality of opportunity for all citizens; to promote understanding, respect, goodwill among all

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Question 11*

Identify the key staff member(s) who will serve as the CFE Fund liaisons for this planning grant, including brief biographies. Staff members must be able to commit a significant amount of time to manage these efforts.

Dr. Yvonne A. Duckett, Executive Director of Greenville County Human Relations Commission, will serve as the CFE Fund liaison for the planning grant. Dr. Duckett joined the Commission staff in January, 2015. In her duties as Executive Director, she plans, implements, organizes and coordinates the commission's programs, initiatives and daily operations. She supervises all personnel, administers the budget, carries out county government and commission policies, seeks out new funding, and partners with others to attain goals and objectives established by her and the Commission board.

Dr. Duckett received a B.S. in Business Administration and an M.A. in Counseling from South Carolina State University. She holds a Ph.D. in Leadership and Behavioral Health from Grand Canyon University. She was a small business owner for many years and has extensive experience in the field of higher education, having held teaching and administrative positions with Southern Wesleyan University and the University of Phoenix.

Recent professional accomplishments include receiving a certificate of completion for

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Question 12*

Describe the government agencies in the locality responsible for the provision of human services and support services, and indicate if the service is overseen by the city, the county, or the state. *For example: Workforce, Public Benefits, Housing, Utility/Energy-Assistance, and Food Assistance.*

Both the City of Greenville and Greenville County manage human services and support services for residents. A brief overview of key agencies is provided below:

- Greenville County Redevelopment Authority (GCRA) develops affordable housing for low-income families and provides programs to increase homeownership among low-income families. They also partner with a nonprofit provider to conduct home repairs for low-income homeowners. GCRA conducts three U. S. Department of Housing and Urban Development (HUD) programs for Greenville County: Community Development Block Grant Program (CDBG), HOME Investment Partnership Program (HOME), and the Emergency Solutions Grant (ESG) program. Currently, Greenville County Human Relations Commission is a contractor for the Emergency Solutions Grant program, providing case management, housing counseling, and financial assistance to homeless or precariously housed citizens.
- The Greenville Housing Authority (TGHA) is the public housing entity serving the City of Greenville and the surrounding area. The Housing Authority has an inventory of 584 public housing units within the City of Greenville.
- The City of Greenville receives federal funds from the U. S. Department of Housing and Urban Development (HUD) under the Community Development Block Grant (CDBG) Program and the Home Investment Partnerships (HOME) Program. The City also receives Housing Opportunities for Persons with AIDS (HOPWA) funds.
- Greenville County manages operations of several statewide assistance programs within

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Question 13*

Describe your agency/department's experience with managing grant-based programming.

GCHRC has extensive experience with managing grant-based programming as both a direct grantee and a contractor or subgrantee. In our most recently completed fiscal year, we received grant funding of \$498,000 from public and private funders, accounting for 70% of our annual budget. Major funders include:

- U. S. Department of Housing and Urban Development (HUD) Fair Housing Initiatives Program (FHIP), 2016 grantee
- National Community Reinvestment Coalition, multi-year subgrantee of HUD funding
- Contractor for Greenville County Redevelopment Authority, City of Greenville Community Development Division, and Greenville Housing Authority (all of whom receive HUD funding)
- United Way of Greenville, multi-year grantee for Financial Stability initiatives
- Contractor for SC State Housing program, SC Help, which provides mortgage assistance

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Question 14*

Describe existing data collection, analysis and reporting procedures, including examples of current reports used for existing programs.

In 2015, GCHRC upgraded its client management system to INDISOFT'S RX-OFFICE system, a leading software system for both for-profit and non-profit financial services institutions. Staff completed extensive training to learn best practices for recording quantitative information on client demographics, services provided and outcomes. Basic contact, demographic, and economic information is captured on an intake assessment tool completed by each new client that seeks assistance. GCHRC then records each service provided and the client's outcomes from each program component.

As the HUD-designated Housing Counseling Agency and Fair Housing Agency for Greenville County, GCHRC sends quarterly Activity Reports to HUD, commonly known as HUD Form 9902. GCHRC also completes bi-annual reports for United Way of Greenville using its Apricot CTK web-based software. As a contractor for Greenville County Redevelopment Authority's HUD Emergency Solutions Grant, commission staff also compile and input client and program information into the HUD HMIS (Homeless Management Information System).

During financial literacy classes, pre- and post-tests, surveys, and focus groups are used to assess learning outcomes and client satisfaction. When funding allows, GCHRC has employed

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Question 15*

Describe how the locality has used data to inform services for low-income residents.

As both the City and County of Greenville are recipients of HUD funding, both the City and the County complete five-year consolidated plans to the HUD. The Consolidated Plan provides the opportunity to shape housing and community development strategies and creates an opportunity for citizen participation. The county's current plan will remain in effective through 2019, and the city's through 2020. These plans are developed through an intensive process that involves data collection, public input, and focus groups with stakeholders including other government agencies and nonprofit partners. Specific sources of data used for developing the reports include:

- HUD Comprehensive Housing Affordability Strategy
- U.S. Census Bureau, 2007-2011 American Community Survey five year estimate
- County Real Properties Records
- Affordable Housing Study commissioned by the City of Greenville
- Continuum of Care plan completed by nonprofit partner Upstate Housing Coalition
- 5-year agency plan of The Greenville Housing Authority
- Homelessness White Paper commissioned by the Homelessness Leadership Taskforce
- Citywide Housing Strategy of the City of Greenville

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▼ Locality Demographics

Question 16*

Total Adult Population (#)

382553

Question 17*

% African American

19

Question 18*

% Hispanic/Latino

9

Question 19*

% Female

51

Question 20*

% Foreign Born

8

Question 21*

Median Household Income

\$ 50540

Question 22*

% of Households in Poverty

14

▼ Financial Empowerment Experience

Question 23*

Describe current financial stability programs offered through the locality or in partnership with others.

In partnership with eight local nonprofit and government agencies, GCHRC offers financial literacy classes at more than a dozen different venues throughout Greenville County. Along with offering classes, GCHRC's HUD-approved housing counselors assist clients with a variety of housing issues. From October 2016 to June 2017, GCHRC led 75 financial literacy classes and served 953 clients. Of 953 clients served, 271 improved their financial capability by either increasing savings and/or decreasing debt, 97 were assisted with receiving reverse mortgages, 175 were protected from mortgage default, 139 were assisted with modifications, and 204 purchased a home.

Clients are referred to GCHRC through a network of community partners, including both nonprofit organizations and government agencies. Many of GCHRC's clients are referred from Goodwill Industries of the Upstate/Midlands South Carolina, Foothills Family Resources, Greenville County Veterans Affairs, Greenville Housing Authority, Sunbelt Human Advancement Resources (SHARE), and Community Works Carolina. In addition, GCHRC receives referrals from nearly a dozen area banks. When clients seeking a loan must be rejected due to poor credit or other risky financial circumstances, these banks refer their clients to GCHRC for counseling and financial literacy education.

All clients complete an intake form, and their needs are assessed by a counselor. A plan of action is designed for each client, including classes, one-on-one counseling, and referrals to community partners for additional services, such as GED classes or job training.

At financial literacy classes, participants learn basic financial skills such as how to improve credit and reduce debt. Class instructors use an original curriculum that GCHRC compiled from best practice sources like Freddie Mac's "Credit Smart" curriculum. Each student is required to create a budget and set financial goals. Classes range in length from a single day

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Question 24*

Identify some of the potential challenges to launching a FEC in your locality, and describe possible solutions.

We anticipate that our greatest challenge will be overwhelming demand for the FEC's services. Under Dr. Duckett's leadership, GCHRC has made significant progress in expanding its financial education programming with the current staffing levels of six full-time and three-part time employees. For example, from July to December 2013, GCHRC offered 50 financial literacy classes. By contrast, from January to June 2016, GCHRC offered 129 financial literacy classes, an increase of 158%, yet staffing levels have remained the same. The staff who serve as instructors also provide one-on-one counseling services to clients before and following classes, to ensure that clients have a realistic personal action plan that will allow them to meet their financial goals. Clients are encouraged to schedule at least four individual counseling sessions to ensure they receive adequate support and follow-up. This level of instruction and counseling has rendered the current financial literacy staff, three part-time educators, stretched

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Question 25*

Provide an overview of how the applicant anticipates integrating financial counseling within other city and/or county agency, community-based organization, and social service agency services.

GCHRC's greatest strength is its partnerships with government and community agencies to provide financial literacy education alongside and complimenting other programs that strengthen an individual's financial stability. For example, GCHRC partners with Goodwill Industries of the Upstate to provide the financial literacy component of their "Financial Freedom Boot Camp" employment readiness program. Each quarter, GCHRC partners with Foothills Family Resources to provide a financial literacy class and case management services. GCHRC also partners with the City of Greenville to provide classes at community centers throughout the city. GCHRC has an extensive partnership with the Greenville County Library System to offer financial literacy classes at four branch locations, improving the program's reach throughout the county. More recently, GCHRC began partnering with The Children's Museum of the Upstate (TCMU) to offer "Finances for the Family," a unique financial literacy program that serves entire families by teaching a parallel curriculum to both adults (led by GCHRC) and children (led by TCMU). Through these partnerships, GCHRC is better able to serve its clients while complementing and strengthening the services provided by other agencies without duplicating efforts.

Two signature programs that GCHRC operates with other government agencies are the "Key" Homeownership program and Homebuyer 101. GCHRC currently partners with the City of Greenville to implement the "Key" Homeownership Program, a program that provides individual counseling and financial education to prepare low-to-moderate income citizens for homeownership. Anyone who lives or works in Greenville County, is 18 years or older, and who earns less than 80% of the county's median income is eligible to participate in the program. The program is provided free of charge and includes two key components:

- Confidential, tailored counseling with a certified housing counselor. Program participants provide documentation of their credit, debt, income, and savings with their counselor, who reviews their readiness for homeownership. This process also helps participants gather and prepare the needed documents for a loan application. Counselors discuss each candidate's current financial stability and helps them plan a household budget, set savings goals, and develop a personal action plan for realizing their goals.
- Participants then participate in the 8-hour Key program workshop. The workshop offers eight modules covering financial literacy and homeownership topics, including:
 - o Credit Analysis/Household Budgeting
 - o Financing a Home Purchase

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Question 26

Identify key local nonprofit organizations providing social services, including financial empowerment work (*if available*).

Key partners of GCHRC that provide financial empowerment work include:

- Community Works Carolina is a statewide non-profit financial organization committed to building a brighter future for underserved families and communities through financial education, lending, and investing. By working together through public/private partnerships, Community Works creates pathways for underserved families and communities to achieve long-term financial success. Since 2008, Community Works has purchased 416 homes, developed 318 affordable housing units, helped build \$433,000 in Individual Development Account (IDA) savings accounts, provided over \$433,000 in community loans, and provided nearly \$1.4MM in microbusiness loans.
- Foothills Family Resources is a nonprofit organization whose mission is to improve the quality of life in Northern Greenville County by providing residents a gateway to comprehensive services that support, educate and empower. The staff and partners of Foothills Family Resources work together as a team by first meeting the residents of Travelers Rest, Slater, Marietta and Cleveland in their crisis, and assisting them in any way needed to work through it. Once the crisis is under control, they work to empower, and prevent future crises through financial counseling, resume and soft skills development, job training, and job placement, with the end goal of helping clients achieve a fulfilling life of financial security.
- Sunbelt Human Advancement Resources (SHARE), is the local Community Action

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Question 27

Describe potential opportunities to coordinate efforts with other cities or counties in the region.
(Optional)

In 2016, GCHRC was awarded a Fair Housing Initiatives Program (FHIP) grant from HUD. The grant funded the expansion of GCRHC's fair housing education and outreach initiatives beyond Greenville County to the surrounding counties of Anderson and Spartanburg. New partnerships have been established with AIM (Accept, Inspire, and Minister Organization) in Anderson, The Center for Community Services in Simpsonville, Freetown Community Center in Greenville, and Lady of La Vang Catholic Church Community Center that serves both

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Financial Empowerment Center Stakeholders

Question 28*

Describe the key local government and external stakeholders and the role each will play in launching a Financial Empowerment Center.

GCHRC will take the lead role in launching and operating the Financial Empowerment Center, including all planning activities, fundraising, securing written commitments from partners, and staffing the center with certified financial education counselors. The County of Greenville will provide office space and equipment, IT services, utilities, and other general services to support the FEC, as indicated in the attached letter of commitment.

GCHRC secures Memoranda of Understanding with partner agencies that support our financial education, housing counseling, and emergency assistance programs for Upstate residents. We will engage these partners in planning and launching an FEC as needed and update MOUs to incorporate new responsibilities related to the FEC. MOUs are on file with the following partners:

- City of Greenville Community Development Division
- Community Works Carolina (CWC)
- Foothills Family Resources
- Goodwill Industries of the Upstate
- Greater Greenville Association of Realtors and MLS
- Greater Greenville Chamber of Commerce
- Greenville Area Interfaith Hospitality Network (GAIHN), now United Ministries
- Greenville County Redevelopment Authority
- Greenville Hospital System
- Greenville Housing Authority
- Greenville Library System
- Greenville Literacy Association
- Greenville Technical College
- Habitat for Humanity
- Hispanic Alliance
- La Opinion (newspaper)
- NCRC/SCRC Fair Housing Center
- Piedmont Catholic Charities
- Safe Harbor Women's Shelter
- Salvation Army
- SC Legal Services
- SC Works – Greenville County Workforce Development (WIA)
- Slater-Marietta Health & Human Services
- South Carolina Appleseed Legal Justice Center

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Question 29*

Describe potential community engagement activities to inform the FEC planning process. *Examples include existing taskforces, committees, community town halls, etc.*

The FEC planning process will be informed by a variety of stakeholders, committees, and public input. Several key sources of input will be:

- GCHRC participates on the Continuum of Care task force, a consortium of local government and nonprofit organizations that organizes and provides services for people who are homeless or precariously housed. Many of the people served through this committee would be excellent candidates to receive assistance at the FEC as they have difficulty managing their monthly expenses and live paycheck to paycheck without any emergency savings, leading them to be precariously housed. Organizations that serve on the Continuum of Care committee include the City of Greenville's Community Development Division,

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Question 30*

Describe the private and public funding that could be accessed to support a Financial Empowerment Center.

GCHRC currently raises nearly \$500,000 annually through government and private grants and funders. Both the City of Greenville and Greenville County receive CDBG funds from HUD as well as other federal funding. GCHRC is also a multi-year grantee of United Way of Greenville under their Financial Stability funding initiative. Dr. Yvonne Duckett oversees all fundraising activities for the Commission and maintains dozens of relationships with local, regional, and national funders. GCHRC also contracts with two outside grant writers to research new funding opportunities and submit requests. A list of committed funders for the current fiscal year includes:

- Greenville County
- Greenville County Redevelopment Authority
- City of Greenville
- National Community Reinvestment Coalition
- BB&T
- United Way of Greenville County
- State Farm Insurance
- SC State Housing
- Fair Housing Initiatives Program through HUD

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Required Attachments

Attachment 1*

Letter of support from the Mayor, County Executive, or City Manager (*as applicable*), laying out his or her commitment to the goals of this planning grant and designating specific staff members to manage its execution.

County Support Letters 9.5.17.pdf [104.5KiB]

Attachment 2*

A minimum of two reference letters (from funders, community partners, community leaders, etc.).
Please upload as one file.

Reference Letters 9.5.17.pdf [2.3MiB]

Attachment 3*

City or County organizational chart

County Org Chart.pdf [110.9KiB]

Attachment 4 *

Please provide link(s) or upload file(s) representing the locality's (*and, if applicable, fiscal sponsor's*) financials, including annual reports, audited financial statements, and IRS or government tax except status.

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GCHRC_single_audit_section2015.pdf [4.4MiB]